

Minutes of the Annual General Meeting of
Saab Aktiebolag, Thursday, 14 April 2016,
in Linköping

§ 1

The Annual General Meeting was opened by Sven Unger, as appointed by the Board of Directors. Petra Hedengran, Chairman of the Nomination Committee and representative for Investor AB, proposed Sven Unger as Chairman of the meeting. It was resolved to appoint Sven Unger as Chairman of the meeting.

It was recorded that Annika Bäreemo, General Counsel of the Company, had been assigned to take the minutes of the meeting.

The Chairman informed that there were persons present at the meeting that were not shareholders, including media representatives. It was resolved that these persons could be present at the meeting. The meeting further resolved that photographing, sound recording and filming were not permitted during the meeting, except for the Company's own.

§ 2

A list of the shareholders, representatives and assistants present at the meeting was drawn up, Appendix 1.

The list showed that 480 shareholders with voting rights for a total of 1 907 123 shares of series A and 66 543 224 shares of series B were represented at the meeting. The total number of votes was 85 614 454.

The list was approved as the voting list.

§ 3

The proposed agenda has been included in the Notice of the meeting.

The agenda was approved, Appendix 2.

§ 4

In addition to the Chairman, Axel Engström, representative for Handelsbanken fonder, and Ulf Hedlundh, representative for Svolder Aktiebolag, were appointed to verify the minutes.

§ 5

It was recorded that the Notice of the meeting had been published in "Post- och Inrikes Tidningar" on Monday 14 March 2016 as well as on Saab's website since Thursday 10 March 2016. An announcement stating that the Notice had been made, was published in "Dagens Nyheter" and "Svenska Dagbladet" on Monday 14 March 2016.

The meeting was declared duly convened.

§ 6

The Annual Report, the Auditor's Report, the consolidated Annual Report and the consolidated Auditors' Report for 2015 as well as the Auditor's statement regarding whether the guidelines for remuneration to senior executives have been complied with were presented, Appendix 3a and 3b.

The Chairman of the Board, Marcus Wallenberg, gave a speech.

The authorized public accountant Anna-Clara af Ekenstam delivered an account of the audit process during 2015 and delivered the conclusions in the Auditor's Report for 2015.

§ 7

The President Håkan Buskhe gave his speech.

Hereafter questions from the shareholders were answered.

§ 8

- (a) The Parent Company's Income Statement and Balance Sheet and the Consolidated Income Statement and Balance Sheet were approved.
- (b) It was resolved that unappropriated earnings at disposal be allocated as follows:

To the shareholders a dividend of SEK 5.00 per share and the remaining funds be carried forward.

It was resolved that the record date for the dividend will be Monday 18 April 2016.

- (c) It was resolved to discharge the Board Members and the President from liability for 2015.

The Board Members and the President did not participate in this resolution.

§ 9

Petra Hedengran delivered an explanation to the Nomination Committee's proposals and a presentation of the Nomination Committee's proposals on Board Members as well as Board- and Auditor's fees.

It was resolved that the number of Board Members shall be ten and that no deputy Board Members shall be appointed.

§ 10

It was resolved that the Board fees shall be paid in the amount of SEK 1 430 000 to the Chairman, SEK 610 000 to the Deputy Chairman and SEK 560 000 to each of the other Board Members elected by the Shareholders' Meeting and who is not employed by the Company.

It was resolved that fees for work in the Audit Committee shall be SEK 200 000 to the Chairman and SEK 135 000 to each of the other members of the Audit Committee. Compensation with SEK 135 000 to the Chairman of the Remuneration Committee and SEK 80 000 to each of the other Remuneration Committee members.

The Chairman informed that Board fees may be paid as salary, and may alternatively, under certain conditions, be invoiced from a Board Member's business, as long as it is cost-neutral to Saab.

It was resolved that fee to the Auditor shall be paid on the basis of approved invoicing.

§ 11

It was resolved to re-elect the Board Members Håkan Buskhe, Johan Forssell, Sten Jakobsson, Sara Mazur, Per-Arne Sandström, Cecilia Stegö Chilò, Lena Treschow Torell, Marcus Wallenberg and Joakim Westh as well as to elect Bert Nordberg as a new Board member.

Marcus Wallenberg was re-elected Chairman of the Board.

It was recorded that details of other assignments of the Board Members had been given to the participants in the meeting, Appendix 4.

It was recorded that employee representatives on the Company's Board are, for the trade unions (LO) Conny Holm with Göran Gustavsson as deputy and for PTK Nils Lindskog and Stefan Andersson with Magnus Gustafsson and Tina Mikkelsen as deputies.

On behalf of the company, the Chairman of the Board thanked the resigning Board Member Catarina Carlqvist and deputy Board Member Jan Kovacs.

§ 12

It was resolved to adopt the Board's proposed guidelines for remuneration and other terms of employment for senior executives, Appendix 5.

§ 13

It was resolved in accordance with the Board's proposal item 13 (a), Appendix 6, of implementation of a long-term incentive program 2016, consisting of a Share Matching Plan 2016 and a Performance Share Plan 2016.

It was further resolved in accordance with the Board's proposal item 13 (b), Appendix 6, on an authorization for the Board of Directors to resolve on acquisitions of shares and resolution on transfer of own shares to the participants in the long-term incentive program 2016.

It was noted, after completion of a vote by using voting units that the requisite majority of at least nine-tenths of the votes cast and the shares represented were achieved with respect to item 13 (b).

§ 14

It was resolved in accordance with the Board's proposal, Appendix 7, on:

- (a) Authorization for the Board of Directors to resolve on acquisition of own shares.
- (b) Authorization for the Board of Directors to resolve on transfer of own shares in connection with acquisition of companies.
- (c) Transfer of own shares in order to cover costs as a result of previous years' established incentive programs.

It was noted, after completion of a vote by using voting units that the requisite majority of at least two thirds of the votes cast and the shares represented were achieved with respect to items 14 (a), (b) and (c).

§ 15

The meeting was declared closed.

Minutes kept by:

Annika Bärems

Verified by:

Sven Unger

Axel Engström

Ulf Hedlundh